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TAB	DATE	DOCUMENT	BATES NOS.
		2011 CEO and General Manager's Report	
1.	2011-04-07	CEO-GM Report Vol. 1	
2.	2011-04-07	CEO-GM Report Vol. 2	
3.	2011-05-18	CEO-GM Report Add. 1	
4.	2011-06-16	CEO-GM Report Add. 2	
5.		Ratemaking Spreadsheets	
	2011-04-05	Finance and Audit Committee Meeting	
6.		FAC Meeting Notice Agenda	
7.		FAC Meeting Staff Presentation, Agenda Item 2	
	2011-04-11	Board of Directors Meeting	
8.		Board of Directors Meeting Agenda	
9.		Board of Directors Meeting Staff Report, Agenda Item 11	
		Attachment A- Resolution	
10.		Board of Directors Meeting Minutes	
	2011-05-05	Board of Directors Meeting	
11.		Board of Directors Meeting Agenda	
12.		Board of Directors Meeting Staff Report, Agenda Item 9	
13.		Board of Directors Meeting Staff Presentation, Agenda Item 9	
14.		Board of Directors Meeting Minutes	
15.		Transcript of Board of Directors Meeting on May 5, 2011	
		2011 Rate Workshops	
16.	2011-05-13	Notice of Public Rate Workshop No. 1	
17.	2011-05-18	Presentation at Public Rate Workshop No. 1	
		Transcript of Public Rate Workshop No. 1	
18.	2011-05-19	Notice of Public Rate Workshop No. 2	
19.	2011-05-24	Presentation at Public Rate Workshop No. 2	
		Transcript of Public Rate Workshop No. 2	
20.	2011-06-30	Presentation at Public Rate Workshop No. 3	
21.		Transcript of Public Rate Workshop No. 3	
	2011-06-14	Policy Committee Meeting	
22.		Policy Committee Meeting Agenda	
23.		Policy Committee Meeting Notice Agenda	
24.		Policy Committee Meeting Staff Report, Agenda Item 1	
25.		Policy Committee Meeting Staff Presentation, Agenda Item 1	
26.		Policy Committee Meeting Minutes	
	2011-07-21	Board of Directors Meeting	
27.		Board of Directors Meeting Agenda	
28.		Board of Directors Meeting Staff Report, Agenda Item 10	
		Attachment A- Resolution	
		Attachment B- Rate Schedule	
29.		Board of Directors Meeting Staff Presentation, Agenda Item 10	
30.		Board of Directors Resolution No. 11-07-04	

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TAB	DATE	DOCUMENT	BATES NOS.
31.		Board of Directors Meeting Minutes	
32.		Transcript of Board of Directors Meeting on July 21, 2011	
	2011-08-04	Board of Directors Meeting	
33.		Board of Directors Meeting Agenda	
34.		Board of Directors Meeting Staff Presentation, Agenda Item 11	
35.		Board of Directors Resolution No. 11-08-06	
36.		Board of Directors Meeting Minutes	
		2013 CEO and General Manager's Report	
37.	2013-05-02	CEO-GM Report Vol. 1	
38.	2013-05-02	CEO-GM Report Vol. 2	
39.	2013-06-07	CEO-GM Report Vol. 3, Add. 1	
40.	2013-06-14	CEO-GM Report Vol. 4, Add. 2, Errata 1	
41.	2013-07-09	CEO-GM Report Vol. 5, Errata 2	
42.		Ratemaking Spreadsheets	
	2013-07-18	Board of Directors Meeting	
43.		Board of Directors Meeting Agenda	
44.		Board of Directors Meeting Staff Report, Agenda Item 9	
		Attachment A- Resolution	
		Attachment B- Rate Schedules	
45.		Board of Directors Meeting Staff Presentation, Agenda Item 9	
46.		Public Comment	
47.		Board of Directors Meeting Minutes	
48.		Transcript of Board of Directors Meeting on July 18, 2013	
	2013-08-15	Board of Directors Meeting	
49.		Board of Directors Meeting Agenda	
50.		Board of Directors Meeting Staff Report, Agenda Item 16	
51.		Board of Directors Meeting Staff Presentation, Agenda Item 16	
52.		Board of Directors Resolution No. 13-08-01	
53.		Public Comment	
54.		Board of Directors Meeting Minutes	
		2015 CEO and General Manager's Report	
55.	2015-04-02	CEO-GM Report Vol. 1	
56.	2015-04-02	CEO-GM Report Vol. 2	
57.	2015-05-08	CEO-GM Report Vol. 3, Errata 1	
	2015-06-18	Board of Directors Meeting	
58.		Board of Directors Meeting Agenda	
59.		Board of Directors Meeting Staff Report, Agenda Item 6	
		Attachment A- Resolution	
60.		Board of Directors Meeting Staff Presentation, Agenda Item 6	
61.		Transcript of Board of Directors Meeting on June 18, 2015	
	2015-07-16	Board of Directors Meeting	
62.		Board of Directors Meeting Agenda	

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64.		Board of Directors Meeting Staff Presentation, Agenda Item 10	
65.		Board of Directors Resolution No. 15-07-06	
66.		Board of Directors Meeting Minutes	
	2016-04-05	Finance and Audit Committee Meeting	
67.		FAC Meeting Agenda	
68.		FAC Meeting Notice Agenda	
69.		FAC Meeting Staff Report, Agenda Item 3	
70.		FAC Meeting Staff Presentation, Agenda Item 3	
71.		FAC Meeting Minutes	
	2016-04-20	Strategic Development Committee Meeting	
72.		SDC Meeting Agenda	
73.		SDC Meeting Notice Agenda	
74.		SDC Meeting Staff Report, Agenda Item 1	
75.		SDC Meeting Staff Presentation, Agenda Item 1	
76.		SDC Meeting Minutes	
77.	2016-04-15	Orchard and Tracy Memo to Board, Re Overview of Residential Rate Options	
	2016-05-13	Board of Directors Retreat	
78.	2016-05-12	Notice of Special Meeting	
79.		Board Offsite Meeting Staff Presentation	
	2016-07-20	Strategic Development Committee Meeting	
80.		SDC Meeting Agenda	
81.		SDC Meeting Staff Presentation, Notice Agenda	
82.		SDC Meeting Staff Report, Agenda Item 1	
83.		SDC Meeting Staff Presentation, Agenda Item 1	
84.		SDC Meeting Minutes	
		2017 CEO and General Manager's Report	
85.	2017-03-16	CEO/GM Report Vol. 1	
86.	2017-03-16	CEO/GM Report Vol. 2	
87.	2017-04-27	CEO/GM Report Errata 1	
88.	2017-05-18	CEO/GM Report Errata 2	
89.	2017-05-25	CEO/GM Report Errata 3	
	2017-03-15	Policy Committee Meeting	
90.		Policy Committee Meeting Agenda	
91.		Policy Committee Meeting Notice Agenda	
92.		Policy Committee Meeting Staff Report, Agenda Item 5	
93.		Policy Committee Meeting Staff Presentation, Agenda Item 5	
94.		Policy Committee Meeting Minutes	
	2017-03-16	Board of Directors Meeting	
95.		Board of Directors Meeting Agenda	

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96.		Board of Directors Meeting Staff Report, Agenda Item 9	
97.		Board of Directors Resolution No. 17-03-06	
98.		Board of Directors Meeting Minutes	
		2017 Rate Workshops	
99.		Public Notice	
100.	2017-04-20	Transcript of Public Rate Workshop No. 1	
101.	2017-05-11	Transcript of Public Rate Workshop No. 2	
	2017-05-30	Finance and Audit Committee Meeting	
102.		FAC Meeting Agenda	
103.		FAC Meeting Notice Agenda	
104.		FAC Meeting Minutes	
	2017-06-01	Board of Directors Meeting	
105.		Board of Directors Meeting Agenda	
106.		Board of Directors Meeting Staff Report, Agenda Item 5a	
		Attachment A- Resolution	
		Attachment B- Rates Schedules	
107.		Board of Directors Resolution No. 17-06-01	
108.		Board of Directors Meeting Minutes	
109.		Transcript of Board of Directors Meeting on June 1, 2017	
	2017-06-15	Board of Directors Meeting	
110.		Board of Directors Meeting Agenda	
111.		Board of Directors Meeting Staff Report, Agenda Item 6a	
112.		Board of Directors Meeting Staff Presentation, Agenda Item 6a	
113.		Board of Directors Resolution No. 17-06-09	
114.		Public Comment	
115.		Board of Directors Meeting Minutes	
		2019 CEO and General Manager's Report	
116.	2019-03-21	CEO/GM Report Vol. 1	
117.	2019-03-21	CEO/GM Report Vol. 2	
118.	2019-03-21	Rates Costing Study with NERA Letter	
119.	2019-04-12	CEO/GM Report Vol. 3 (Add. 1)	
120.	2019-04-21	CEO/GM Report Vol. 4 (Add. 2)	
121.		Ratemaking Spreadsheets	
	2019-03-19	Finance and Audit Committee Meeting	
122.		FAC Meeting Notice Agenda	
123.		FAC Meeting Staff Report, Agenda Item 5	
124.		FAC Meeting Minutes	
	2019-03-21	Board of Directors Meeting	
125.		Board of Directors Meeting Agenda	
126.		Board of Directors Meeting Staff Report, Agenda Item 12	
127.		Board of Directors Meeting Staff Presentation, Agenda Item 12	
128.		Board of Directors Meeting Minutes	

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		2019 Rate Workshops	
129.	2019-04-23	Transcript of Public Rate Workshop No. 1	
130.	2019-05-09	Transcript of Public Rate Workshop No. 2	
	2019-06-04	Board of Directors Meeting	
131.		Board of Directors Meeting Agenda	
132.		Board of Directors Meeting Staff Report, Agenda Item 3	
		Attachment A- Resolution	
		Attachment B- Rates Schedules	
133.		Board of Directors Meeting Staff Presentation, Agenda Item 3	
134.		Board of Directors Resolution No. 19-06-01	
135.		Public Comment	
136.		Board of Directors Meeting Minutes	
137.		Transcript of Board of Directors Meeting on June 4, 2019	
138.		Public Notice	
	2019-06-24	Board of Directors Meeting	
139.		Board of Directors Meeting Agenda	
140.		Board of Directors Meeting Staff Report, Agenda Item 12	
		Attachment A- Resolution	
		Attachment B- Rate Schedules	
141.		Board of Directors Meeting Staff Presentation, Agenda Item 12	
142.		Board of Directors Resolution No. 19-06-13	
143.		Public Comment	
144.		Board of Directors Meeting Minutes	
		Budget Documents	
145.	2016-02-19	Audit of 2014-2015 Financial Statement	
146.	2016-11-04	2017 Budget	
		2017 Budget Letter	
		2017 Budget Summary	
147.	2017-02-17	Audit of 2015-2016 Financial Statement	
148.	2017-11-03	2018 Budget	
		2018 Budget Letter	
		2018 Budget Summary	
149.	2018-02-16	Audit of 2016-2017 Financial Statement	
150.	2018-11-02	2019 Budget	
		2019 Budget Letter	
		2019 Budget Summary	
151.	2019-03-06	Audit of 2017-2018 Financial Statement	
152.	2019-11-01	2020 Budget	
		2020 Budget Letter	
		2020 Budget Summary	
153.	2020-02-21	Audit of 2018-2019 Financial Statement	

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		Cost Studies	
154.	2009-03-31	2009 Rate Costing Study	
155.		2009 Spreadsheets	
156.	2016-10-20	2016 Marginal Cost Study- Draft	
157.	2016-11-15	2016 Rate Costing Study- Draft	
158.	2019-01-03	Marginal Cost Study Presentation to Staff	
159.	2019-03-08	2019 Rate Costing Study	
		NERA Workshops	
160.		NERA Marginal Cost Workshop 2011- Day 1	
161.		NERA Marginal Cost Workshop 2011- Day 2	
162.		NERA Marginal Cost Workshop 2019	
		Rate Design	
163.	2014-09-05	SmartPricing Options Final Evaluation Study	
164.	2018-11-30	Residential TOU Rate (RT02) Design Study- Draft	
165.		Time-of-Use Spreadsheets	
166.	2019-02-13	Commercial Rate Redesign Report- Draft	
167.		2019 Spreadsheets	
		Miscellaneous	
168.		2018 Annual Report	
169.	2015-03-19	Board of Directors Ordinance 15-1	
170.	2020-02-05	Strategic Direction SD-2, Competitive Rates	
		Graham Public Record Requests 2017	
1.	2017-10-18	Public Records Request	
2.	2017-12-26	Public Record Request and Response #1	
		Attachment A- 2016 Rate Costing Study	
		Attachment B- Five-Year Plan	
		Attachment C- Ten-Year Assessment	
3.	2017-12-26	Public Record Request and Response #2	
		Attachment A- 2017 Budget Summary	
	2018-01-08	King Email to Graham, Re LT 2018-01062 Request	
	2018-09-10	King Email to Graham, Re LEG 2017-0644	
	2018-09-10	Graham Email to King, Re LEG 2017-0644	
	2018-09-20	King Email to Graham #1, Re LT 2018-00843	
	2018-09-20	King Email to Graham #2, Re LT 2018-00843	
	2018-12-03	Graham Email to King, Re LT 2018-00843	
4.	2017-12-29	Public Records Request and Response	
	2018-01-08	Stelling Email to Graham, Re SMUD Reply to PRA Request dated 12/29/17	
		Graham Public Record Requests 2018	
5.	2018-08-13	Public Records Request and Response	

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6.	2018-12-03	Public Records Request and Response	
7.	2018-12-11	Public Records Requests and Response for Dec. 11 and Dec. 15	
		Graham Public Record Requests 2019	
8.	2019-05-12	Public Records Request and Response	
		Attachment A- Resolution 97-04-13	
		Attachment B- GM Report Vol. 1, Jan. 1997	
		Attachment C- GM Report Vol. 2, Jan. 1997	
		Attachment D- GM Report, Sept. 1997	
		Attachment E- Resolution 97-11-08	
9.	2019-05-18	Public Records Request and Response	
10.	2019-06-13	Public Records Request and Response	
		Graham Miscellaneous Request 2017 to 2020	
11.	2017-05-24	Graham Email to Lesch, Re Question about proposed rate increase	
12.	2017-05-25	Graham Email to Lesch, Re Question about proposed rate increase	
13.	2017-05-30	City Email to Graham, Re Question about proposed rate increase	
14.	2017-06-01	City Email to Graham, Re Question about proposed rate increase	
15.	2018-01-24	Graham Email to Lesch, Re Questions about new rates	
16.	2019-04-17	Graham Email to SMUD, Re Questions About Rate Increase	
17.	2019-04-19	SMUD Email to Graham, Re Request to Speak	
18.	2019-04-25	SMUD Email to Graham, Re Questions About Rate Increase	
		Attachment A- 2019 Rate Costing Study	
19.	2019-05-06	SMUD Email to Graham, Re Questions re 2020 and 2021 Rates	
20.	2019-05-15	SMUD Email to Graham, Re Questions About the Rate Change Process	
21.	2019-06-18	Graham Email to SMUD, Re Comments on Proposed Rates for 2020 and 2021	
22.	2019-06-18	Looney Email to Graham et al, Re Transcript of Rate Hearing	
23.	2019-06-21	Grahame Email to Lesch, Re Message for the Board	
24.	2019-06-24	SMUD Email to Graham, Re Questions About SMUD's Presentation	